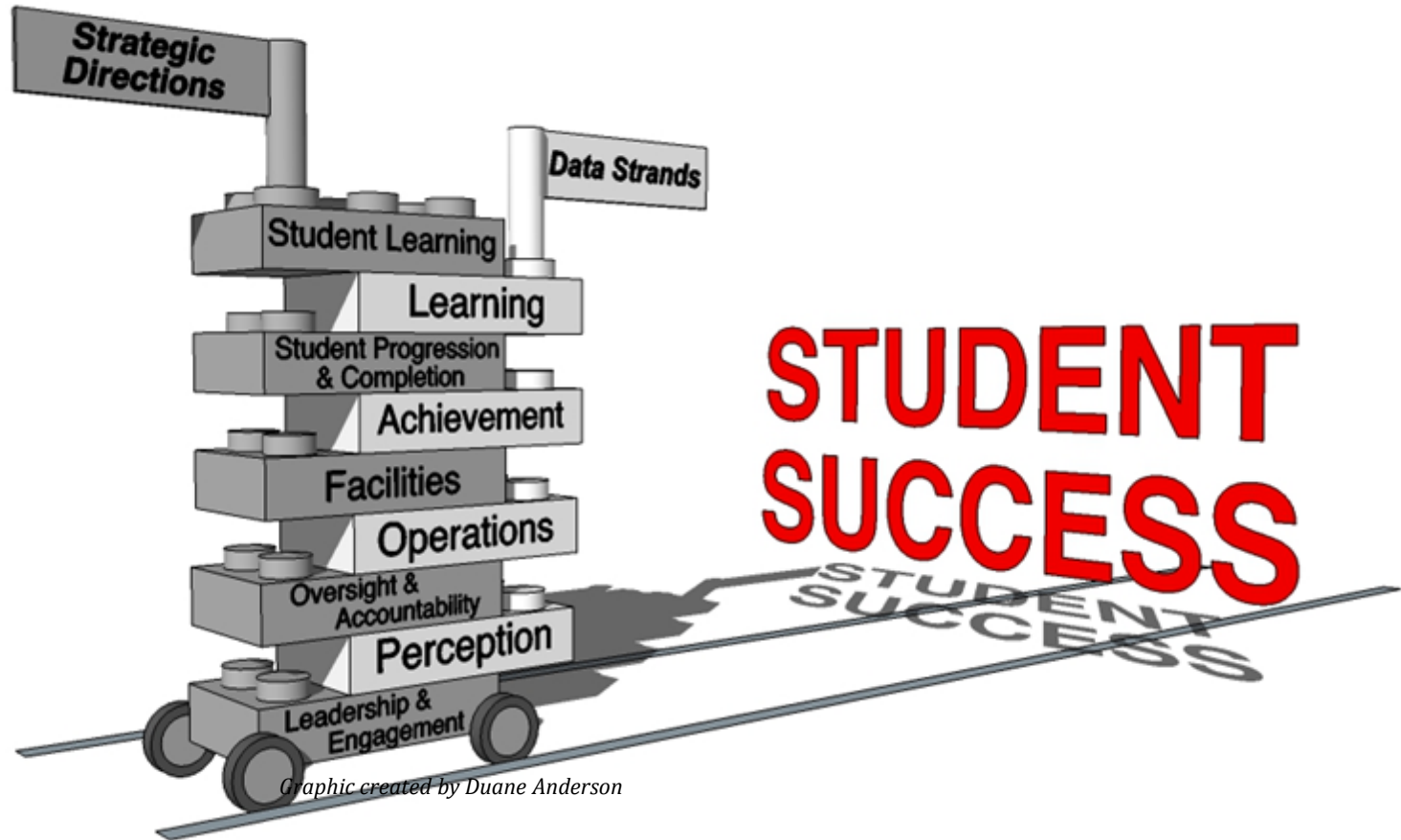




**STRATEGIC
DIRECTIONS:
YEAR 2**

**REPORT TO:
COLLEGE LEADERSHIP YEAR END REVIEW
MAY 5, 2017**

STRATEGIC DIRECTIONS 2015-2018



Graphic created by Duane Anderson

ROAD MAP TO INSTITUTIONAL EFFECTIVENESS AND STUDENT SUCCESS

- The intent is to complete the initiatives over the course of the three-year cycle.
 - The three-year cycle sunsets next year, Spring 2018.
 - Therefore this process will need to begin again Fall 2017.
- Each year the College will evaluate the progress it has made on each initiative.
- AIQ will report at the annual College Leadership Year-End Review & Planning Meeting.

THE PLAN

- Fall Committee Reports will update progress on the initiatives.
- Spring Committee Reports will update progress on the initiatives and provide evidence.
- The committees and other reporters will share their progress.
- AIQ will analyze the Strategic Directions Reports, create a summary, and present the information to College Council.



SCORING
OUR WORK

SCORING OUR WORK

- Green means an initiative has been completed.
- Green and yellow together represent work perpetually in progress.
- Yellow indicates the work is in progress.
- Red shows that work has not yet begun.



- ***Initiatives with yellow or red icons will need to include action plans for completion.***

LET'S TAKE
A LOOK . . .

[HTTPS://WWW.BAKERSFIELDCOLLEGE.EDU/S
CORECARD/STRATEGIC-DIRECTIONS](https://www.bakersfieldcollege.edu/scorecard/strategic-directions)

KEY FACTS

- Second year of the three-year cycle.
- Fall report is an update with action plans.
- Evidence will be submitted with year-end report.

Submission Rates	
Fall 2015	37%
Spring 2016	83%
Fall 2016	84.9%
Spring 2017	83%

- Reports are posted on AIQ page and Scorecard.
- *Sustainable Continuous Quality Improvement*

TEAMS

- 26 initiatives have 1 entity responsible.
- 73 initiatives have 2 or more entities responsible.

- 9 reports were not received.
- 3 of the 9 have never submitted a report.

THINGS WE HAVE LEARNED

- This is a process.
- Wording of the initiatives matters.
- It is good when a committee works as a group to complete the report.
- It is good when multiple committees, individuals, or groups work together on initiatives.
- There is a lot of good in these reports, but we aren't getting back what we expected.
- The process for reporting out the work has not yet been embedded in the work of committees and groups.

REFLECTION

- One specific point per initiative
- One position responsible
- Standardized scoring
- Remember: the three-year cycle sunsets next year
 - We need faculty to sit on the core team to start in the fall

NEXT STEPS

- We need to continue to do training workshops.
- We all need to read the analysis of these reports.
 - Are we duplicating work?
 - Are we working in silos?
 - Could we be working together more productively?
- We need to assess both the progress on the initiatives and the reporting process.
- We need to evaluate our scoring process: Is “perpetually in progress” a realistic assessment?

FEEDBACK

- How can we improve the process to get the information we want?